



Disruptive Leadership in a Global Economy

~

reflections of an
expatriate
Program Manager

UT Dallas PM Symposium
17 August 2017

*Steve Jobs,
Mother Teresa
and an American Program Manager in Paris
all walk into a bistro...*



Reflections . . .

- Noble Purpose
- The Platinum Rule
- Know Thy Self
- Who's Who ?
- Bold & Brave but NOT stupid

18
Years

14M

22K

Zero

10-20/Q

8
Years

10M / 300 / 40 / 550 / 6500

Noble Purpose

14M

18
Years

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8
Years

10M / 300 / 40 / 550 / 6500

"I'm convinced that about half of what separates the successful entrepreneurs from the non-successful ones is pure perseverance"

- Steve Jobs

The Platinum Rule

*Treat others as they
want to be treated*

< Be Culturally Intelligent >

"If you judge people, you have no time to love <understand> them"

Mother Teresa

Cultural ~~Awareness~~

INTELLIGENCE

*“Strength lies in differences,
not in similarities”*

Stephen Covey



What do you see ???



Know

Thy

Self

- ✓ *Managing globally is NOT for the feint of heart*
- ✓ *Know thy craft ...*
 - *Project management prowess is necessary but not sufficient*
- ✓ *Understand your own biases & limitations*
- ✓ *Don't go it alone; build and use a strategically aligned network to enable your success*

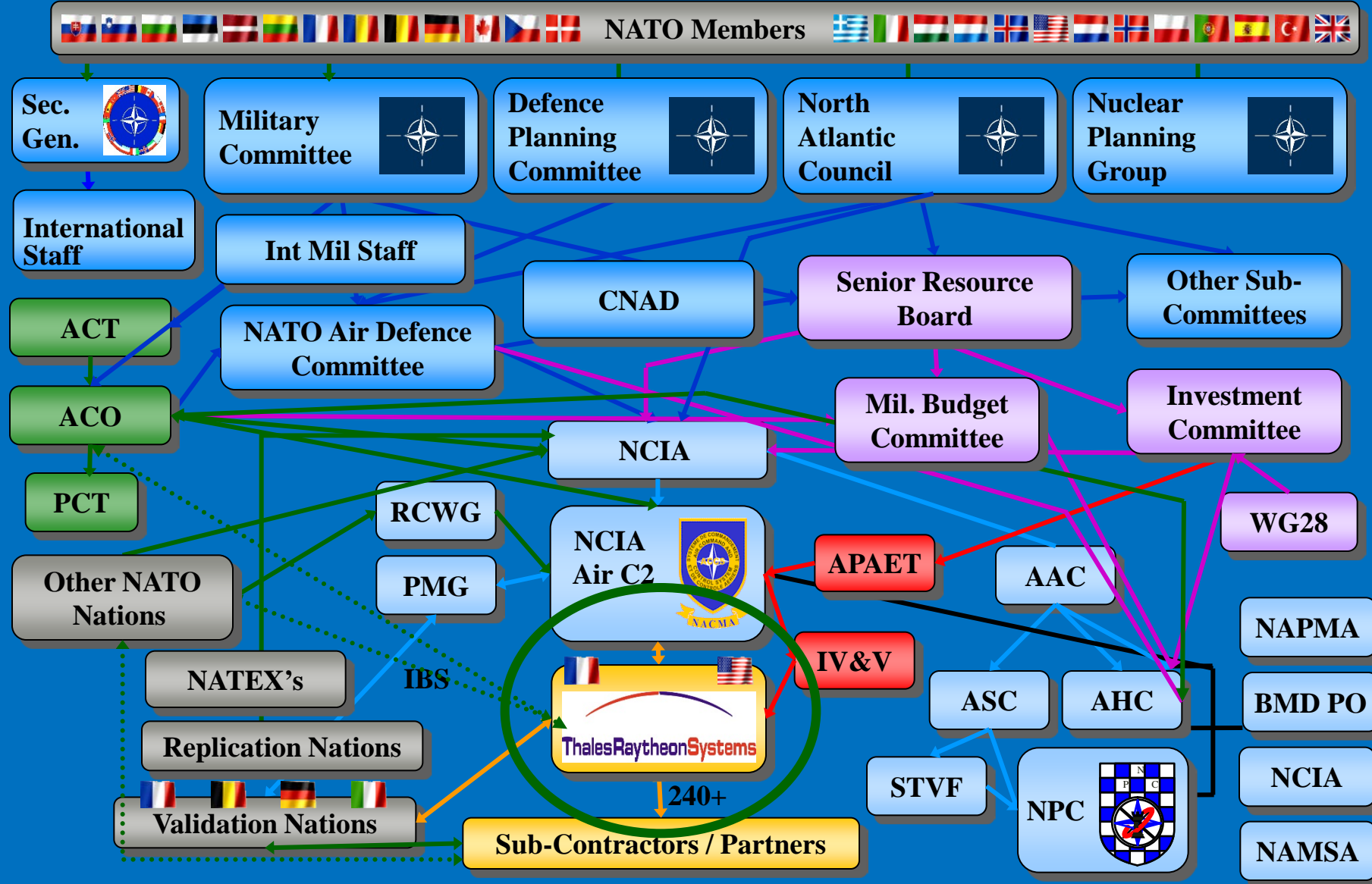
"Great things in business are never done by one person. They're done by a team of people."
- Steve Jobs

Who's
Who?



Global Customer Continuum

The NATO Customer Environment



Bold & Brave

... but ...

NOT Stupid

- ✓ *Commit to your noble purpose & be willing to put skin in the game*
- ✓ *Sometimes you have got to “make some noise” at home and abroad in order to cause change*
- ✓ *Be culturally “intelligent” as you go about making great things happen*

Exponential
Change
is
upon
us
...
things
are
happening
differently!

UBER:

World's largest taxi
company...owns no
vehicles

Air BnB:

World's largest
accommodation
provider...owns no real
estate

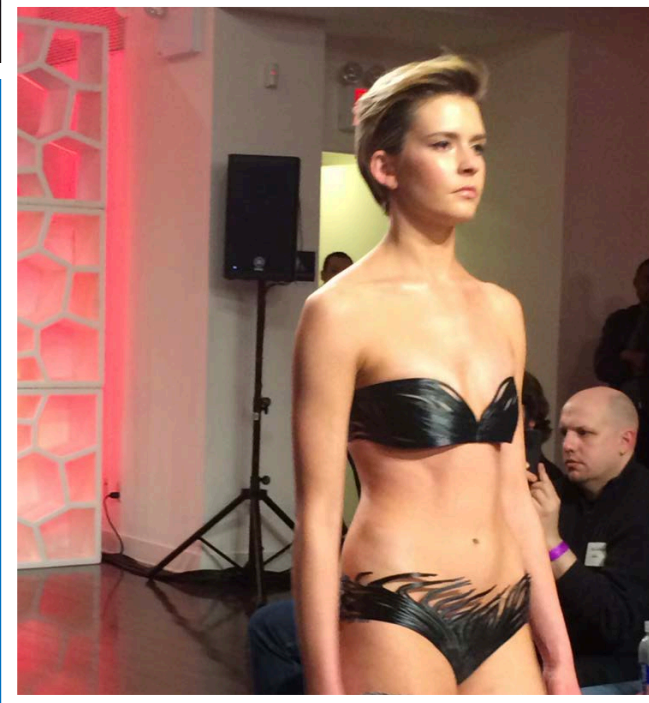
3D Printers:

Price reduced from \$18k to
\$400 within 10 years and
became 100x faster!

Autonomous Cars:

complete industry will start to
be disrupted by 2020

*What
will
be
YOUR
Noble
Purpose?*





NATO welcomes activation of new Air Command and Control System

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Leading thru the chaos of uncertainty to achieve a noble purpose is the rewarding challenge of

**Managing
Programs
Globally!**

"We, the unwilling, led by the unknowing, are doing the impossible for the ungrateful. We have done so much, for so long, with so little, we are now qualified to do anything with nothing"

-Mother Teresa



"A lot of people in our industry haven't had very diverse experiences. So they don't have enough dots to connect, and they end up with very linear solutions without a broad perspective on the problem. The broader one's understanding of the human experience, the better design we will have."

- Steve Jobs